



PO Box 910 | Halifax, Nova Scotia | Canada | B3J 2W5

May 1, 2026

Crystal Henwood
Clerk of the Board
Nova Scotia Energy Board
1601 Lower Water Street, 3rd Floor
Halifax, NS B3J 3S3

**Re: M11927 – CI 50518 - HYD – Ruth Falls Main Dam Refurbishment –
Application (ATO) – Project Update and Contingency Report 2**

Dear Ms. Henwood:

On July 21, 2025, the Nova Scotia Energy Board (NSEB, Board) issued its decision related to the above noted matter. In its decision, the Board provided NS Power Incorporated (NS Power, Company) with the following directive:

...the Board directs NS Power to file one project update report on January 21, 2026, and another at the completion of project construction. These reports are to provide status updates on the project, are to include project spending vs budget updates, complete with updates on the use of any contingency and on scope variation amounts. The reports are to be in a similar format to the project update and spending reports filed with the Board in the Tusket Main Dam Matter (M10197). The reports shall also include copies of NS Power's monthly project progress update reports submitted to DFO, as required by the FAA.

Please refer to the section below for a project update. The contingency report is attached as Appendix A, and NS Power's monthly project progress reports as submitted to DFO are attached as Appendix B.

Project Update

Construction activities on the Ruth Falls Main Dam Refurbishment Project continued through the first quarter of 2026, with work sequencing adjusted as required to reflect

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changing reservoir levels and weather impacts. Challenging hydraulic and weather conditions associated with spring floods intermittently constrained access to portions of the dam, and, in several instances, work was suspended entirely due to safety risks and access limitations. However, in general, construction activities continued, with focus on advancing critical elements of the dam refurbishment, maintaining safe site access, and progressing fish passage infrastructure where conditions safely allowed.

NS Power received the requested extension to its Fisheries Act Authorization (FAA), from the Department of Fisheries and Oceans Canada (DFO) on March 31, 2026. The environmental permits issued by DFO were extended to September 30, 2026, based on revised construction sequencing and continued in stream work.

NS Power continues to prioritize completion of a fully functional dam structure to allow the reservoir to return to normal operating range as soon as practicable. This will be followed by the completion of the fish ladder upgrades and new eel passage works, in accordance with the project's environmental permits.

NS Power confirms that it will continue filing quarterly project updates and contingency reporting on the Project until such time as an Authorization to Overspend (ATO) is filed.

All correspondence in connection with this matter should be directed to my attention.

Yours truly,

A handwritten signature in blue ink, appearing to read 'AS', followed by a horizontal line extending to the right.

Annie Beth Sampson, P.Eng.
Manager, Regulatory

REDACTED (CONFIDENTIAL INFORMATION REMOVED)

REDACTED Ruth Falls Main Dam Refurbishment Contingency Report 2 Appendix A Page 1 of 1

Account	NSEB Approved Amount	Spend-to-Date*	Contingency/ Unbudgeted Spend-to-Date*	Comments
Regular Labour (530050)				Additional internal labour required during headpond drawdown activities. Additional internal labour required to execute the approved scope of work beyond the approved amount.
	\$619,734.00	\$619,734.00	\$186,789.76	
Overtime Labour (530200)				Additional hydro operations support for monitoring and preventing barn swallows from nesting on the dam. Existing hydro operations staff were utilized to complete this task instead of hiring term environmental services labour. Additional effort in monitoring the canal for trapped deer after several mortalities were recorded.
	\$6,186.00	\$6,186.00	\$31,348.23	
Term Labour (530300)				
	\$96,609.00	\$12,529.32	\$0.00	
Travel Expense (530950, 531100, 531150, 531200, 531250, 531300)				Additional travel costs incurred during community engagement sessions, site visits while making arrangements for water supply to residents that would be affected by the drawdown, and to provide on-site support during construction activities. Additional travel required beyond the NSEB approved budget amount to execute the approved scope of work.
	\$28,819.00	\$28,819.00	\$17,881.60	
Materials (531400, 530900)				Additional materials needed to complete the spillway resurfacing due to varying as found conditions and bedrock as well as to accommodate the piping required for the operation of the rubber dams. Additional cost of pipes needed for the rubber dam after relocation of the controls building. Procurement of automatic rubber dam control panel to meet NSPI's current dam monitoring system.
	\$2,928,689.00	\$2,928,689.00	\$967,100.62	
Contracts (531550)				Additional contract and labour cost to complete the spillway resurfacing due to varying as-found conditions and bedrock as well as to accommodate the piping required for the operation of the rubber dams. Additional cost of pipes needed for the rubber dam after relocation of the controls building.
	\$6,247,833.00	\$4,568,390.08	\$923,621.58	
Freight/Postage/Delivery (531800, 532350)				Additional freight costs beyond the NSEB approved budget amount to execute the approved scope of work.
	\$17,440.00	\$17,440.00	\$3,614.69	
Consulting (532500)				Additional cost to develop and modify engineering designs based on varying as-found details. Additional costs for archaeological spot checks after rain events greater than 25 mm while the reservoir was lowered below its regular operating range.
	\$1,770,842.00	\$996,707.58	\$307,947.55	
Legal (533100)				
	\$141.00	\$141.00	\$0.48	
Sponsor/Other Donations/Fleet/Comp Hrdware&Software (532350, 532700, 532900)				Adjustment of costs from Q4 2025, which were inadvertently applied to the wrong cost code"
	\$0.00	\$0.00	\$288.59	
Meals & Entertainment (533400, 533410, 533450)				Additional meal costs incurred during community engagement sessions and while making arrangements for water supply to residents that would be affected by the drawdown. Additional meals costs required to execute the approved scope of work beyond the approved amount.
	\$8,074.00	\$8,074.00	\$4,594.30	
Personal Equipment / Health & Safety (534750, 535800)				
	\$4,743.00	\$4,510.86	\$0.00	
Other Goods & Services /Train&Dev(535100, 534650)				Adjustment of costs from Q4 2025, which were inadvertently applied to the wrong cost code
	\$0.00	\$0.00	\$69.00	
Equipment Rental				
Mi'kmaq Engagement (536450)				Additional Mi'kmaq engagement costs required to execute the approved scope of work beyond the approved amount.
AFUDC (605050)				
	\$884,768.00	\$697,825.61	\$0.00	
Admin Overheads (535650, 535700, 535705)				Administrative overhead for additional labour and contracts noted above.
	\$1,138,573.00	\$757,656.16	\$319,169.89	
Total				
Original Scope	\$13,996,402.00	\$10,890,653.51	\$0.00	
Contingency/Unbudgeted Amount	\$842,714.00	\$0.00	\$2,768,078.43	
Total	\$14,839,116.00	\$10,890,653.51	\$2,768,078.43	

 Remaining Level of Effort Actual Work Critical Remaining Work Actual Level of Effort Remaining Work ◆ ◆ Milestone	Page 1 of 1	TASK filter: All Activities © Oracle Corporation
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Activity ID	Activity Name	Start	Finish	Activity Status	Original Duration	At Completion Duration	2025				2026				2027			
							Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Ruth Falls Schedule - 20260226		02-Dec-19 A	07-Jan-27		1853.5d	1853.5d	07-Jan-27, Ruth Falls Schedule - 20260226											
Ruth Falls Dam Refurb		02-Dec-19 A	07-Jan-27		1853.5d	1853.5d	07-Jan-27, Ruth Falls Dam Refurb											
1.1	Construction Start 2025	26-May-25 A		Completed	0.0d	0.0d	Construction Start 2025											
1.2	Construction Finish 2026		08-Oct-26	Not Started	0.0d	0.0d	Construction Finish 2026											
Permitting		02-Dec-19 A	21-Jul-25 A		1471.0d	1471.0d	21-Jul-25 A, Permitting											
Construction 2021		08-Sep-21 A	12-Jan-22 A		91.0d	91.0d												
Construction 2022		24-May-22 A	15-Sep-22 A		83.0d	83.0d												
Construction 2025		03-Mar-25 A	07-Oct-26		390.4d	390.4d	07-Oct-26, Construction 2025											
Dam Construction		03-Mar-25 A	07-Oct-26		390.4d	390.4d	07-Oct-26, Dam Construction											
1.6.1.01	Shop Drawing Submittals/Review (Elliot)	03-Mar-25 A	25-Aug-25 A	Completed	87.2d	119.6d	25-Aug-25 A											
1.6.1.02	Mobilization & Site Establishment	26-May-25 A	08-Aug-25 A	Completed	28.8d	50.6d	08-Aug-25 A											
1.6.1.03	Existing Road Upgrades	11-Jul-25 A	08-Aug-25 A	Completed	5.6d	19.5d	08-Aug-25 A											
1.6.1.04	Drawdown - Including Lowering of Ruth Falls Headpond approx 18ft	22-Jul-25 A	08-Aug-25 A	Completed	6.4d	12.5d	08-Aug-25 A											
1.6.1.05	Waterdown of Ruth Falls Headpond, Fish Ladder/Training Wall, and Powerhouse Canal	22-Jul-25 A	30-Sep-26	In Progress	140.5d	289.1d	30-Sep-26											
1.6.1.06	Upstream Access Road Construction & Installation of Work Platform	28-Jul-25 A	25-Aug-25 A	Completed	11.2d	18.7d	25-Aug-25 A											
1.6.1.07	Downstream Access Road Construction & Bridge Installation	11-Aug-25 A	18-Aug-25 A	Completed	8.0d	5.2d	18-Aug-25 A											
1.6.1.08	Electrical Fitup Building	28-Apr-25 A	27-Mar-26	In Progress	151.2d	221.0d	27-Mar-26											
1.6.1.09	Rotorks	01-Jun-26*	30-Jul-26	Not Started	41.8d	41.8d	30-Jul-26											
1.6.1.10	Retaining Wall Construction Work (West Side)	29-Jul-25 A	19-Dec-25 A	Completed	70.6d	99.8d	19-Dec-25 A											
1.6.1.11	Removal of stoplogs from existing sluiceway bays, prepping of bays, and installation of vertical lift gates.	08-Aug-25 A	13-Jul-26	In Progress	64.8d	222.0d	13-Jul-26											
1.6.1.12	East Spillway Construction Start	05-Aug-25 A		Completed	0.0d	0.0d	East Spillway Construction Start											
1.6.1.13	West Spillway Construction Start	28-Jul-25 A		Completed	0.0d	0.0d	West Spillway Construction Start											
1.6.1.14	East Spillway Construction Finish		04-May-26	Not Started	0.0d	0.0d	East Spillway Construction Finish											
1.6.1.15	West Spillway Construction Finish		08-Jun-26	Not Started	0.0d	0.0d	West Spillway Construction Finish											
1.6.1.16	Fishway Upgrade/Eel Passage	21-Jan-26 A	21-Aug-26	In Progress	122.2d	145.2d	21-Aug-26											
1.6.1.17	Free Overflow Spillway	02-Dec-25 A	05-Jun-26	In Progress	56.0d	119.0d	05-Jun-26											
1.6.1.18	Walkways	02-Mar-26*	12-Jun-26	Not Started	71.6d	71.6d	12-Jun-26											
1.6.1.19	Electrical	02-Mar-26*	19-Jun-26	Not Started	76.6d	76.6d	19-Jun-26											
1.6.1.20	Upstream Access Road Removal	22-Jun-26*	17-Jul-26	Not Started	17.4d	17.4d	17-Jul-26											
1.6.1.21	Downstream Access Road Removal	21-Aug-26*	18-Sep-26	Not Started	19.4d	19.4d	18-Sep-26											
1.6.1.22	Watering up of the headpond to within normal operating levels, return of fish ladder & louvre system to normal operati	18-Sep-26*	30-Sep-26	Not Started	8.4d	8.4d	30-Sep-26											
1.6.1.23	Removal of Environmental Controls	18-Sep-26*	25-Sep-26	Not Started	5.4d	5.4d	25-Sep-26											
1.6.1.24	Pre-Commission Inspection	07-Aug-26*	07-Aug-26	Not Started	0.0d	0.0d	07-Aug-26											
1.6.1.25	Commissioning	30-Sep-26*	07-Oct-26	Not Started	5.0d	5.0d	07-Oct-26											
1.6.1.26	Site Cleanup	14-Sep-26*	25-Sep-26	Not Started	9.0d	9.0d	25-Sep-26											
East Spillway and Rubber Dam		05-Aug-25 A	04-May-26		178.7d	178.7d	04-May-26, East Spillway and Rubber Dam											
West Spillway and Rubber Dam		29-Jul-25 A	08-Jun-26		205.8d	206.2d	08-Jun-26, West Spillway and Rubber Dam											
Fishway Upgrade/Eel Passage		21-Jan-26 A	21-Aug-26		169.7d	145.6d	21-Aug-26, Fishway Upgrade/Eel Passage											
Environmental & Archeological Monitoring of Construction		26-May-25 A	25-Sep-26		195.2d	324.3d	25-Sep-26, Environmental & Archeological Monitoring											
Project Closeout		28-Sep-26	07-Jan-27		61.0d	61.0d	07-Jan-27, Project Closeout											

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Ruth Falls Schedule - 20260324

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Activity ID	Activity Name	Start	Finish	Activity Status	Original Duration	At Completion Duration	2025				2026				2027				2028				2029		
							Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1		
Ruth Falls Schedule - 20260324		02-Dec-19 A	18-Jan-27		1860.4d	1860.4d																			
Ruth Falls Dam Refurb		02-Dec-19 A	18-Jan-27		1860.4d	1860.4d																			
1.1	Construction Start 2025	26-May-25 A		Completed	0.0d	0.0d																			
1.2	Construction Finish 2026		07-Oct-26	Not Started	0.0d	0.0d																			
Permitting		02-Dec-19 A	21-Jul-25 A		1471.0d	1471.0d																			
Construction 2021		08-Sep-21 A	12-Jan-22 A		91.0d	91.0d																			
Construction 2022		24-May-22 A	15-Sep-22 A		83.0d	83.0d																			
Construction 2025		03-Mar-25 A	07-Oct-26		417.5d	417.5d																			
Dam Construction		03-Mar-25 A	07-Oct-26		417.5d	417.5d																			
1.6.1.01	Shop Drawing Submittals/Review (Elliot)	03-Mar-25 A	25-Aug-25 A	Completed	87.2d	119.6d																			
1.6.1.02	Mobilization & Site Establishment	26-May-25 A	08-Aug-25 A	Completed	28.8d	50.6d																			
1.6.1.03	Existing Road Upgrades	11-Jul-25 A	08-Aug-25 A	Completed	5.6d	19.5d																			
1.6.1.04	Drawdown - Including Lowering of Ruth Falls Headpond approx 18ft	22-Jul-25 A	08-Aug-25 A	Completed	6.4d	12.5d																			
1.6.1.05	Waterdown of Ruth Falls Headpond, Fish Ladder/Training Wall, and Powerhouse Canal	22-Jul-25 A	30-Sep-26	In Progress	140.5d	289.0d																			
1.6.1.06	Upstream Access Road Construction & Installation of Work Platform	28-Jul-25 A	25-Aug-25 A	Completed	11.2d	18.7d																			
1.6.1.07	Downstream Access Road Construction & Bridge Installation	11-Aug-25 A	18-Aug-25 A	Completed	8.0d	5.2d																			
1.6.1.08	Electrical Fitup Building	28-Apr-25 A	22-May-26	In Progress	151.2d	258.9d																			
1.6.1.09	Rotorks	01-Jun-26*	30-Jul-26	Not Started	41.8d	41.8d																			
1.6.1.10	Retaining Wall Construction Work (West Side)	29-Jul-25 A	19-Dec-25 A	Completed	70.6d	99.8d																			
1.6.1.11	Removal of stoplogs from existing sluiceway bays, prepping of bays, and installation of vertical lift gates.	08-Aug-25 A	04-Aug-26	In Progress	64.8d	236.9d																			
1.6.1.12	East Spillway Construction Start	05-Aug-25 A		Completed	0.0d	0.0d																			
1.6.1.13	West Spillway Construction Start	28-Jul-25 A		Completed	0.0d	0.0d																			
1.6.1.14	East Spillway Construction Finish		15-May-26	Not Started	0.0d	0.0d																			
1.6.1.15	West Spillway Construction Finish		08-Jun-26	Not Started	0.0d	0.0d																			
1.6.1.16	Fishway Upgrade/Eel Passage	21-Jan-26 A	28-Aug-26	In Progress	122.2d	150.1d																			
1.6.1.17	Improvements to the existing downstream louvre system	22-Jan-26 A	05-Jun-26	In Progress	71.4d	96.6d																			
1.6.1.18	Free Overflow Spillway	02-Dec-25 A	26-Jun-26	In Progress	56.0d	133.9d																			
1.6.1.19	Walkways	17-Mar-26*	30-Jun-26	Not Started	71.6d	71.6d																			
1.6.1.20	Electrical	17-Mar-26*	08-Jul-26	Not Started	76.6d	76.6d																			
1.6.1.21	Upstream Access Road Removal	22-Jun-26*	17-Jul-26	Not Started	17.4d	17.4d																			
1.6.1.22	Downstream Access Road Removal	21-Aug-26*	18-Sep-26	Not Started	19.4d	19.4d																			
1.6.1.23	Watering up of the headpond to within normal operating levels, return of fish ladder & louvre system to normal operation	18-Sep-26*	30-Sep-26	Not Started	8.4d	8.4d																			
1.6.1.24	Removal of Environmental Controls	18-Sep-26*	25-Sep-26	Not Started	5.4d	5.4d																			
1.6.1.25	Pre-Commission Inspection	07-Aug-26*	07-Aug-26	Not Started	0.0d	0.0d																			
1.6.1.26	Commissioning	30-Sep-26*	07-Oct-26	Not Started	5.0d	5.0d																			
1.6.1.27	Site Cleanup	14-Sep-26*	25-Sep-26	Not Started	9.0d	9.0d																			
East Spillway and Rubber Dam		05-Aug-25 A	15-May-26		187.7d	187.7d																			
West Spillway and Rubber Dam		29-Jul-25 A	08-Jun-26		205.8d	206.1d																			
Fishway Upgrade/Eel Passage		21-Jan-26 A	28-Aug-26		190.5d	150.5d																			
Environmental & Archeological Monitoring of Construction		26-May-25 A	05-Oct-26		195.2d	330.2d																			
Project Closeout		08-Oct-26	18-Jan-27		60.2d	60.2d																			