



July 30, 2026

REDACTED

Crystal Henwood
Clerk of the Board
Nova Scotia Energy Board
1601 Lower Water Street, 3rd Floor
Halifax, NS B3J 3S3

**Re: M11927 – CI 50518 - HYD – Ruth Falls Main Dam Refurbishment –
Application (ATO) – Project Update and Contingency Report 2**

Dear Ms. Henwood:

On July 21, 2025, the Nova Scotia Energy Board (NSEB, Board) issued its decision related to the above noted matter. In its decision, the Board provided NS Power Incorporated (NS Power, Company) with the following directive:

...the Board directs NS Power to file one project update report on January 21, 2026, and another at the completion of project construction. These reports are to provide status updates on the project, are to include project spending vs budget updates, complete with updates on the use of any contingency and on scope variation amounts. The reports are to be in a similar format to the project update and spending reports filed with the Board in the Tusket Main Dam Matter (M10197). The reports shall also include copies of NS Power's monthly project progress update reports submitted to DFO, as required by the FAA.

Please refer to the section below for a project update. The contingency report is attached as Appendix A, and NS Power's monthly project progress reports as submitted to DFO are attached as Appendix B.

Project Update

Construction activities on the Ruth Falls Main Dam Refurbishment Project continued through the second quarter of 2026, with significant progress achieved across the

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remaining dam refurbishment and fish passage work scopes. Site conditions improved relative to the first quarter, allowing construction activities to advance in accordance with the revised project sequencing and supporting continued progress toward the September 30, 2026 in-stream work completion and headpond water back up date as required by the amended Fisheries and Oceans Canada (DFO) Fisheries Act Authorization (FAA) dated March 31, 2026.

The completion and successful testing of all seven rubber dams was completed at the end of June 2026, representing a key step toward commissioning of the refurbished dam structure and restoration of normal reservoir operations. Additional progress was made on the training wall and associated structural works, fish ladder infrastructure, and installation of other key dam components.

NS Power continues to prioritize completion of the remaining dam refurbishment, and fish passage works in accordance with the Project's revised construction sequencing. Fish ladder upgrades and associated eel passage works are expected to be substantially completed prior to returning the reservoir to its normal operating range. The Project remains on track to meet the dates as set forth in the amended FAA for the project.

NS Power confirms that it will continue filing quarterly project updates and contingency reporting on the Project until such time as an Authorization to Overspend (ATO) is filed.

All correspondence in connection with this matter should be directed to my attention.

Yours truly,

A handwritten signature in blue ink, appearing to be 'AS', followed by a horizontal line extending to the right.

Annie Beth Sampson, P.Eng.
Manager, Regulatory

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REDACTED Ruth Falls Main Dam Refurbishment Contingency Report 3 Appendix A Page 1 of 1

Account	NSEB Approved Amount	Spend-to-Date*	Contingency/ Unbudgeted Spend-to-Date*	Comments
Regular Labour (530050)				Additional internal labour required during headpond drawdown activities. Additional internal labour required to execute the approved scope of work beyond the approved amount.
	\$619,734.00	\$619,734.00	\$280,321.25	Additional internal labour needed for trap and truck operations which is a part of the offsetting plan to DFO.
Overtime Labour (530200)				Additional hydro operations support for monitoring and preventing barn swallows from nesting on the dam. Existing hydro operations staff were utilized to complete this task instead of hiring term environmental services labour. Additional effort in monitoring the canal for trapped deer after several mortalities were recorded. Additional effort in the trap and truck fish rescue operations, NSPI's commitment to DFO as a part of the offsetting plan.
	\$6,186.00	\$6,186.00	\$58,670.12	
Term Labour (530300)				
	\$96,609.00	\$16,865.65	\$0.00	
Overtime - Term Labour (530320)				Additional cost incurred on overtime on effort in the trap and truck fish rescue operations, NSPI's commitment to DFO as a part of the offsetting plan.
	\$0.00		\$3,485.17	
Travel Expense (530950, 531100, 531150, 531200, 531250, 531300)				Additional travel costs incurred during community engagement sessions, site visits while making arrangements for water supply to residents that would be affected by the drawdown, and to provide on-site support during construction activities. Additional travel required beyond the NSEB approved budget amount to execute the approved scope of work. Additional travel cost incurred by NS Power personnel involved in the trap and truck operations.
	\$28,819.00	\$28,819.00	\$30,231.85	
Materials (531400, 530900)				Additional materials needed to complete the spillway resurfacing due to varying as found conditions and bedrock as well as to accommodate the piping required for the operation of the rubber dams. Additional cost of pipes needed for the rubber dam after relocation of the controls building. Procurement of automatic rubber dam control panel to meet NSPI's current dam monitoring system.
	\$2,928,689.00	\$2,928,689.00	\$1,907,903.67	
Contracts (531550)				Additional contract and labour cost to complete the spillway resurfacing due to varying as-found conditions and bedrock as well as to accommodate the piping required for the operation of the rubber dams. Additional cost of pipes needed for the rubber dam after relocation of the controls building.
	\$6,247,833.00	\$5,536,693.03	\$1,023,621.58	
Freight/Postage/Delivery (531800)				Additional freight costs beyond the NSEB approved budget amount to execute the approved scope of work.
	\$17,440.00	\$17,440.00	\$3,651.10	
Consulting (532500)				Additional cost to develop and modify engineering designs based on varying as-found details. Additional costs for archaeological spot checks after rain events greater than 25 mm while the reservoir was lowered below its regular operating range. Additional cost for wetland monitoring due to extended drawdown period. Additional archaeological spot checks due to extended drawdown period
	\$1,770,842.00	\$1,054,123.70	\$307,947.55	
Legal (533100)				
	\$141.00	\$141.00	\$0.48	
Sponsor/Other Donations/Fleet/Comp Hrdware&Sftware (532350, 532700, 532900)				Adjustment of costs from Q4 2025, which were inadvertently applied to the wrong cost code
	\$0.00	\$0.00	\$288.59	
Meals & Entertainment (533400, 533410, 533450)				Additional meal costs incurred during community engagement sessions and while making arrangements for water supply to residents that would be affected by the drawdown. Additional meals costs required to execute the approved scope of work beyond the approved amount. Additional cost incurred during the trap and truck fish rescue operations
	\$8,074.00	\$8,074.00	\$7,002.06	
Personal Equipment / Health & Safety (534750, 535800)				
	\$4,743.00	\$4,510.86	\$0.00	
Other Goods & Services /Train&Dev(535100, 534650)				Adjustment of costs from Q4 2025, which were inadvertently applied to the wrong cost code
	\$0.00	\$0.00	\$98.77	
Equipment Rental				
Mi'kmaq Engagement (536450)				Additional Mi'kmaq engagement costs required to execute the approved scope of work beyond the approved amount.
AFUDC (605050)				
	\$884,768.00	\$805,894.85	\$0.00	
Admin Overheads (535650, 535700, 535705)				Administrative overhead for additional labour and contracts noted above.
	\$1,138,573.00	\$829,282.15	\$448,296.09	
Total				
Original Scope	\$13,899,793.00	\$12,100,404.14	\$0.00	
Contingency/Unbudgeted Amount	\$842,714.00	\$0.00	\$4,095,468.38	
Total	\$14,742,507.00	\$12,100,404.14	\$4,095,468.38	

Nova Scotia POWER An Emera Company		Ruth Falls Schedule - 20260428					28-Apr-26 14:53																
Activity ID	Activity Name	Start	Finish	Activity Status	Original Duration	At Completion Duration	24 Q3 Q4 2025 Q1 Q2 Q3 Q4 2026 Q1 Q2 Q3 Q4 2027 Q1 Q2 Q3 Q4 2028 Q1																
Ruth Falls Schedule - 20260428		02-Dec-19 A	09-Dec-26		1833.0d	1833.0d																	
Ruth Falls Dam Refurb		02-Dec-19 A	09-Dec-26		1833.0d	1833.0d																	
1.1	Construction Start 2025	26-May-25 A		Completed	0.0d	0.0d																	
1.2	Construction Finish 2026		30-Sep-26	Not Started	0.0d	0.0d																	
Permitting		02-Dec-19 A	21-Jul-25 A		1471.0d	1471.0d																	
Construction 2021		08-Sep-21 A	12-Jan-22 A		91.0d	91.0d																	
Construction 2022		24-May-22 A	15-Sep-22 A		83.0d	83.0d																	
Construction 2025		03-Mar-25 A	05-Oct-26		412.5d	415.8d																	
Dam Construction		03-Mar-25 A	30-Sep-26		412.5d	412.5d																	
1.6.1.01	Shop Drawing Submittals/Review (Elliot)	03-Mar-25 A	25-Aug-25 A	Completed	87.2d	119.6d																	
1.6.1.02	Mobilization & Site Establishment	26-May-25 A	08-Aug-25 A	Completed	28.8d	50.6d																	
1.6.1.03	Existing Road Upgrades	11-Jul-25 A	08-Aug-25 A	Completed	5.6d	19.5d																	
1.6.1.04	Drawdown - Including Lowering of Ruth Falls Headpond approx 18ft	22-Jul-25 A	08-Aug-25 A	Completed	6.4d	12.5d																	
1.6.1.05	Waterdown of Ruth Falls Headpond, Fish Ladder/Training Wall, and Powerhouse Canal	22-Jul-25 A	30-Sep-26	In Progress	140.5d	288.5d																	
1.6.1.06	Upstream Access Road Construction & Installation of Work Platform	28-Jul-25 A	25-Aug-25 A	Completed	11.2d	18.7d																	
1.6.1.07	Downstream Access Road Construction & Bridge Installation	11-Aug-25 A	18-Aug-25 A	Completed	8.0d	5.2d																	
1.6.1.08	Electrical Building Roughin	28-Apr-25 A	22-May-26	In Progress	151.2d	259.4d																	
1.6.1.09	Rotorks	01-Jun-26*	30-Jul-26	Not Started	41.8d	41.8d																	
1.6.1.10	Retaining Wall Construction Work (West Side)	29-Jul-25 A	19-Dec-25 A	Completed	70.6d	99.8d																	
1.6.1.11	Removal of stoplogs from existing sluiceway bays, prepping of bays, and installation of vertical lift gates.	08-Aug-25 A	04-Aug-26	In Progress	64.8d	237.4d																	
1.6.1.12	East Spillway Construction Start	05-Aug-25 A		Completed	0.0d	0.0d																	
1.6.1.13	West Spillway Construction Start	28-Jul-25 A		Completed	0.0d	0.0d																	
1.6.1.14	East Spillway Construction Finish		26-Jun-26	Not Started	0.0d	0.0d																	
1.6.1.15	West Spillway Construction Finish		06-Aug-26	Not Started	0.0d	0.0d																	
1.6.1.16	Fishway Upgrade/Eel Passage	21-Jan-26 A	29-Sep-26	In Progress	122.2d	171.6d																	
1.6.1.17	Improvements to the existing downstream louvre system	22-Jan-26 A	08-Jul-26	In Progress	71.4d	119.0d																	
1.6.1.18	Free Overflow Spillway	02-Dec-25 A	26-Aug-26	In Progress	56.0d	174.4d																	
1.6.1.19	Walkways	19-Feb-26 A	16-Jul-26	In Progress	100.6d	100.1d																	
1.6.1.20	Electrical	08-Apr-26 A	29-Jul-26	In Progress	77.6d	77.1d																	
1.6.1.21	Upstream Access Road Removal	26-Jun-26*	13-Jul-26	Not Started	10.4d	10.4d																	
1.6.1.22	Downstream Access Road Removal	10-Sep-26*	24-Sep-26	Not Started	10.4d	10.4d																	
1.6.1.23	Watering up of the headpond to within normal operating levels, return of fish ladder & louvre system to normal operation	18-Sep-26*	30-Sep-26	Not Started	8.4d	8.4d																	
1.6.1.24	Removal of Environmental Controls	18-Sep-26*	25-Sep-26	Not Started	5.4d	5.4d																	
1.6.1.25	Pre-Commission Inspection	04-Aug-26*	04-Aug-26	Not Started	0.0d	0.0d																	
1.6.1.27	Site Cleanup	14-Sep-26*	25-Sep-26	Not Started	9.0d	9.0d																	
East Spillway and Rubber Dam		05-Aug-25 A	26-Jun-26		215.0d	215.0d																	
West Spillway and Rubber Dam		29-Jul-25 A	26-Aug-26		266.8d	281.8d																	
Fishway Upgrade/Eel Passage		21-Jan-26 A	25-Sep-26		263.7d	169.9d																	
Environmental & Archeological Monitoring of Construction		26-May-25 A	05-Oct-26		195.2d	330.7d																	
Project Closeout																							

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