



Blackburn Law Inc.

July 24, 2025

VIA EMAIL

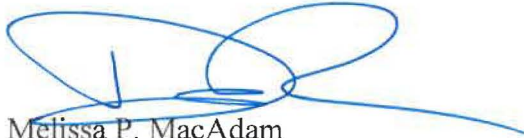
Ms. Crystal Henwood
Clerk of the Board
Nova Scotia Energy Board
1601 Lower Water Street, 3rd Floor
Halifax NS B3J 3S3

Dear Ms. Henwood:

Re: M12376 – Review of Nova Scotia Power Incorporated Performance Standards

The Small Business Advocate (SBA) has reviewed the proposed Terms of Reference prepared by London Economics International and have no comments.

Yours very truly,



Melissa P. MacAdam
Small Business Advocate