



Blackburn Law Inc.

November 24, 2025

VIA EMAIL

Ms. Crystal Henwood
Clerk of the Board
Nova Scotia Energy Board
1601 Lower Water Street, 3rd Floor
Halifax NS B3J 3S3

Dear Ms. Henwood:

Re: M12550 – To obtain a cost reasonableness review of NS Power – CI C0051815 - \$5,959,515 – RTU Replacements Program – Phase 6, as outlines in Section 2.1 of the 2025 Annual Capital Expenditure Plan decision (M12012)

Further to your letter of November 19, 2025, please be advised the Small Business Advocate wishes to participate in this matter.

Yours very truly,

Melissa P. MacAdam
Small Business Advocate