



James R. Gogan
Direct +1 (902) 563 5920
james.gogan@mcinnescooper.com

1969 Upper Water Street, Suite 1300
Halifax, Nova Scotia
Canada B3J 3R7
Tel +1 (902) 425-6500 | Fax +1 (902) 425-6350

Our File: 238984

July 29, 2026

Nova Scotia Energy Board
1601 Lower Water St., 3rd Floor
Halifax, NS B3J 3P6

Via Secure File Transfer

Attention: Crystal Henwood, Clerk of the Board

Dear Ms. Henwood:

Re: M12780 EfficiencyOne Application for Approval of Demand Side Management (DSM) Resource Plan and Purchase Agreement for 2027-2031

Enclosed please find attached EfficiencyOne's (E1) Opening Statement to be filed in the above noted matter.

I trust you will find all in order, however, please do not hesitate to contact me should you have any questions or concerns.

Yours very truly,

A handwritten signature in black ink, appearing to read 'J. R. Gogan', with a long horizontal line extending to the right.

James R. Gogan

cc. M12780 Participants