

July 29, 2026

VIA WEB PORTAL

Crystal Henwood, Clerk of the Board
Nova Scotia Energy Board
1601 Lower Water Street, 3rd Floor
P.O. Box 1692, Unit "M"
Halifax, NS B3J 3S3

Dear Ms. Henwood:

Re: M12780 - EfficiencyOne - 2027-2031 Demand Side Management (DSM) Plan Application

On behalf of the Consumer Advocate, please find enclosed our opening statement for the above mentioned matter.

Yours truly,

PINK LARKIN



David Roberts
Consumer Advocate
DJR/ihl

Encl.