

From: [Nancy G Rubin](#)
To: [MacNeil, Janet](#); [Alice Napoleon](#); [Alissa Whalen](#); [Angela Costello](#); [bill](#); [Brienne E. Rudderham](#); [Brown, Wendy](#); [Carley Freeman](#); [Caroline Jonah](#); [Carvery, Kim](#); [Cavanaugh, Marina](#); [Chisholm, Holly A](#); [Chris Benjamin](#); [Chris Conrad](#); [Chris Pulfer](#); [David Brushett](#); [David J Roberts](#); [david.luther](#); [Emily Kirke](#); [Francis Wyatt](#); [ghart](#); [gifford.brian](#); [Gil Peach](#); [gthompson](#); [Gogan, James](#); [Henwood, Crystal D](#); [Holly Brown](#); [Homaira Siddiqui](#); [Jason Rioux](#); [Jennifer Kallay](#); [Jessica Ginsburg](#); [Jiang, Chris](#); [Joni Keeping](#); [Jordan MacNeil](#); [Karlie MacPherson](#); [Kate McDonald](#); [Katrin MacPhee](#); [Kayter, Thomas J](#); [Kristina Buurman](#); [Kristine Burke](#); [Lawson, Hollie](#); [Leona Clements](#); [MacDougall, David](#); [MacDuff, James](#); [Mark Peachey](#); [Martha Casey](#); [Melissa Davies](#); [Melissa MacAdam](#); [Melissa Whitten](#); [Mersey, Janice](#); [Michael Murphy](#); [Painting-MacLean, Kimberly](#); [Patel, Girish](#); [pbowman](#); [pbutler](#); [Pronko, Steve](#); [Rebekah L. Powell](#); [Ross, Jennifer](#); [Scott, Jessica](#); [Sofia Reiner](#); [Taylor Montgomery](#); [tgaudet](#); [Theo Love](#); [tina@ecelaw.ca](#); [Westin-Eastaugh, Lucia](#)
Subject: RE: M12780 EOne 2027-2031 DSM Application Plan - EOne Agreement with IG re DR Participation Study
Date: July 31, 2026 2:11:05 PM

**** EXTERNAL EMAIL / COURRIEL EXTERNE ****

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Further to Mr. Gogan's correspondence to the Board of today's date in Matter M12780 regarding the DR Participation Study, the Industrial Group confirms its agreement with the terms of agreement provided in Appendix "A".

Regards,
Nancy Rubin

Nancy G. Rubin, K.C.*

Partner
She/Her
Stewart McKelvey
D: 902.420.3337

*Law Corporation

From: MacNeil, Janet <janet.macneil@mcinnescooper.com>
Sent: July 31, 2026 12:20 PM
To: Alice Napoleon <anapoleon@synapse-energy.com>; Alissa Whalen <awhalen@pinklarkin.com>; Angela Costello <acostello@eastwardenergy.com>; bill <bill@washingtonmahody.com>; Brienne E. Rudderham <brudderham@stewartmckelvey.com>; Brown, Wendy <Wendy.E.Brown@novascotia.ca>; Carley Freeman <carley.freeman@nspower.ca>; Caroline Jonah <cmjonah@stewartmckelvey.com>; Carvery, Kim <Kim.Carvery@novascotia.ca>; Cavanaugh, Marina <Marina.Cavanaugh@novascotia.ca>; Chisholm, Holly A <Holly.Chisholm@novascotia.ca>; Chris Benjamin <chris.benjamin@ecologyaction.ca>; Chris Conrad <CConrad@efficiencyns.ca>; Chris Pulfer <pulfer@posteritygroup.ca>; David Brushett <brushettd@gmail.com>; David J Roberts <droboterts@pinklarkin.com>; david.luther <david.luther@ieso-ns.ca>; Emily Kirke <kirke@posteritygroup.ca>; Francis Wyatt <fwyatt@greenenergyeconomics.com>; ghart <ghart@mikmaqrights.com>; gifford.brian <gifford.brian@outlook.com>; Gil Peach <hgp@PeachandAssociatesLLC.onmicrosoft.com>; gthompson <gthompson@efficiencyns.ca>; Gogan, James <james.gogan@mcinnescooper.com>; Henwood, Crystal D <Crystal.Henwood@novascotia.ca>; Holly Brown <HBrown@efficiencyns.ca>; Homaira Siddiqui <hsiddiqui@nrstor.com>; Jason Rioux <jrioux@nrstor.com>; Jennifer Kallay <jkallay@synapse-energy.com>; Jessica Ginsburg <jginsburg@mikmaqrights.com>; Jiang, Chris <Chris.Jiang@novascotia.ca>; Joni Keeping <jkeeping@blackburnlaw.ca>; Jordan MacNeil

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Subject: M12780 EOne 2027-2031 DSM Application Plan - EOne Agreement with IG re DR Participation Study

This is an external email.

Dear Parties,

This will confirm the attached has been filed with the Board on today's date in relation to the above referenced matter.

Yours Truly,

Janet MacNeil, Paralegal

For Jim Gogan

MCINNES
COOPER

LexMundi
Member

Janet MacNeil
Office Manager
McInnes Cooper

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As of July 6th, 2026, we have moved to:
280 Kenikala Crescent, 5th Floor
Membertou, NS, B1M 0A8
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