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Our File: 238984

September 11, 2026

Nova Scotia Energy Board
1601 Lower Water St., 3rd Floor
Halifax, NS B3J 3P6

Via Secure File Transfer

Attention: Crystal Henwood, Clerk of the Board

Dear Ms. Henwood:

Re: M12780 EfficiencyOne Application for Approval of Demand Side Management (DSM) Resource Plan and Purchase Agreement for 2027-2031

Enclosed please find attached EfficiencyOne's (E1) Closing Submissions in the above referenced matter.

I trust you will find all in order, however, please do not hesitate to contact me should you have any questions or concerns.

Yours very truly,

A handwritten signature in black ink, appearing to read "J. R. Gogan", with a long horizontal stroke extending to the right.

James R. Gogan

cc. M12780 Participants