



James R. Gogan
Direct +1 (902) 563 5920
james.gogan@mcinnescooper.com

1969 Upper Water St.,
Suite 1300
Halifax, NS
Canada B3J 3R7
Tel +1 (902) 563 1000 | Fax +1 (902) 563 1113

Our File: 276834

June 15, 2026

Nova Scotia Energy Board
3rd Floor, Summit Place
1601 Lower Water Street
Halifax, Nova Scotia B3J 3S3

Filed via NSEB Online Filing Portal

Attention: Crystal Henwood, Clerk of the Board

Dear Ms. Henwood,

**Re: M12821 EfficiencyOne Inter-Affiliate Code of Conduct 2025 Annual Compliance Report
Response to Nova Scotia Energy Board IRs**

Enclosed please find EfficiencyOne's response to Board IRs 01 – 04 to be filed in the above noted matter.

I trust you will find all in order.

Yours very truly,

A handwritten signature in black ink, appearing to read "J. R. Gogan", with a long horizontal stroke extending to the right.

James R. Gogan

cc. client